![Air Liquide logo]

Paris, March 16, 2021

Dear Shareholder,

The Annual General Meeting of your Group will take place, as planned, on **Tuesday, May 4, at 3:00 p.m. (Central European Time).** Unfortunately, given the sanitary context, once again this year, we are faced with the obligation **to hold this meeting behind closed doors,** just as we did in 2020, in order **to ensure that this key moment of information sharing and discussions takes place in a secure environment.**

In the context of this digital Annual General Meeting, we have decided to - virtually - open the doors of the Innovation Campus Paris, your Group's largest Research and Innovation center, to you. At a time when the world is experiencing major transformations, from changes brought about by the health crisis to ecological transition, from healthcare evolutions to digital transformation, it seems particularly appropriate **to set this high point of our relations with shareholders in a place that symbolizes your Group's capacity to invent the future.**

Even though we will not be able to welcome you in person at this Annual General Meeting, thereby depriving us of the rich and direct exchange we have with you each year, every effort will be made to facilitate your **remote participation** at this key moment of your Group. This includes:

- **prior to the event, the vote whether by post mail or by Internet** (given the situation, we strongly recommend the vote by Internet to facilitate processing),
- **on May 4, 2021, the live streaming of the General Meeting** with a **dedicated feature allowing you to ask questions live,** via the airliquide.com website.

Shareholder Services' advisors and the Investor Relations team are already available to support you and answer any questions you may have.

Looking forward to our Annual General Meeting, I would like to thank you warmly for your active participation in the life of the Group, for your trust and for your loyalty.

Take care.

Benoît Potier
Chairman and CEO of Air Liquide